MINUTES OF THE REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF ROCHESTER-GENESEE REGIONAL TRANSPORTATION AUTHORITY AND ITS SUBSIDIARIES March 16, 2023

A. Roll Call and Determination of Quorum

The meeting was called to order at 12:00PM by Chairman Donald Jeffries who determined that a quorum was present in person. Commissioners Bird, McDonald and Rice attended via Zoom.

Present on Roll Call:

County of Monroe	Don Jeffries	=	5 votes
County of Monroe	Terrence Rice	=	5 votes
County of Monroe	Judith Ahlfeld Seil	=	5 votes
City of Rochester	William Ansbrow	=	2 votes
City of Rochester	Jerdine Johnson	=	2 votes
City of Rochester	William McDonald	=	2 votes
County of Genesee	Laurie Oltramari	=	2 votes
County of Livingston	Susanne Carlock	=	2 votes
County of Ontario	Brian H. Young	=	3 votes
County of Orleans	James R. Bensley	=	1 vote
County of Seneca	Edward W. White	=	1 vote
County of Wayne	Michael P. Jankowski	=	3 votes
County of Wyoming	Rich Kosmerl	=	1 vote
Amalgamated Transit Union	Jacques Chapman	=	0 votes
Transit Dependent/Disability Community	Heather Bird	=	<u>0 votes</u>

Total Votes Possible34Total Votes Present23Votes Needed for Quorum18

Others Present:

Scott Adair, Chief Financial Officer
Tracy Archie, Executive VP of Diversity, Equity, and Inclusion
Julie Boasi, Director of Service Planning
Ken Boasi, Director of Regional Operations
Tom Brede, Public Information Officer
Julian Carey, Technical Support Administrator
Jay Corey, Director of Service Delivery
Daniel DeLaus, General Counsel
Christopher Dobson, VP of Transportation Services
Caitlin Farley, Manager of Benefits
Amy Gould, Chief People Officer
Tamarcus Jeffries, Director of Maintenance

Rusty Korth, VP of Zero-Emission Strategies Chris Mahood, Director of Information Technology Jamie Mott, Director of Paratransit Services Sharon Muir-Eddy, Director of Budget Kelly Parisi, Executive Assistant to the CEO Alberto Pina, Manager of Transit Center Operations Samantha Reynolds, Road Supervisor James Stack, Executive Director, GTCS Miguel Velázquez, Chief Executive Officer

B. Adoption of the Agenda

On motion of Commissioner Oltamari, seconded by Commissioner Kosmerl, the Agenda was unanimously adopted.

C. Approval of Minutes

On motion of Commissioner Young, seconded by Commissioner Bensley, the following minutes were unanimously approved.

- RGRTA Compensation Committee Meeting Minutes of February 2, 2023
- RGRTA Quarterly Board Meeting Minutes of February 2, 2023

D. CEO Report

Miguel Velázquez, Chief Executive Officer, presented the CEO Report which included a presentation by Scott Adair, Chief Financial Officer on the Financial Report (The power point presentations are attached to these Minutes).

Questions/Comments on the Financial Report:

• Commissioner Jankowski asked when we will be recognizing the rest of the revenues. Scott Adair, CFO stated that over the next two months we will recognize those numbers. The biggest increase will be in the locally generated area as this includes our use of Available Unrestricted Net Assets, and we will not know that final number until the end of the fiscal year.

On motion of Commissioner Seil, seconded by Commissioner Oltramari, the CEO Report was accepted by unanimous vote.

E. Proposed Resolutions

Resolution for the Adoption of the 2023-26 Comprehensive Strategic Plan and 2023-24 Financial Plan for RGRTA and Its Subsidiary Companies, RGRTA 4-2023

• Chairman Jeffries thanked Miguel Velazquez, CEO for all the hard work that went into the Comprehensive Strategic Plan.

- Commissioner McDonald asked if there is a plan to reinstate frequent service routes. Miguel Velazquez, CEO stated that yes, we did not add it on an initiative, but it is in the plan to restore frequent service. We think by September we will have enough staff to reinstate one or two frequent service routes.
- Commissioner Jankowski stated that for the next Comprehensive Plan if we could start focusing on ridership since it did decline since COVID.
- Commissioner Jankowski asked if we are in fact putting the electric bus program on hold indefinitely to focus on hydrogen fuel cell buses. Miguel Velazquez, CEO stated that is correct we are pivoting to hydrogen fuel cell buses given what we have learned since October of 2020 with the battery electric buses. Commissioner Jankowski also asked about the study from AMPED and who they are. Rusty Korth, VP of Zero-Emission Strategies stated that they are a local group that is looking at electric buses and we have communicated to them about our challenges with electric buses.
- Commissioner Carlock asked when the study was conducted with AMPED. Miguel Velazquez stated Fall of 2021.
- Commissioner Carlock asked if we always had a balanced budget without stimulus funds. Scott Adair, CFO stated that State Operating Aid is our largest revenue source and Bill Carpenter and Miguel Velazquez do a great job of making sure we get our "Fair Share" of State Operating Aid. We have used more Federal funds then we would like, but with more State Operating Aid that can help us with that. We have always projected a deficit in the out years. The deficit projection is if we did nothing, meaning not advocating for more State, Federal funding or challenged our expenses.
- Commissioner Rice asked what the Assembly One House budget is for transit? Scott Adair, CFO stated that the Governor's Budget has 7%, Senate One House is 20% and the Assembly One House is 26%.

Resolution RGRTA 4-2023 was moved on motion of Commissioner Seil, seconded by Commissioner Oltramari, the aforementioned Resolution, a copy of which is attached to these minutes, was unanimously approved.

F. Consent Resolutions

Resolution Amending Resolution RGRTA 46-2022 Endorsing the FFY 2023 Program of Projects for the Urbanized Area and Authorizing the Filing of Applications for Capital Assistance with the United States Department of Transportation and New York State

Department of Transportation RGRTA 5-2023

Resolution Authorizing the Purchase of up to Twenty (20) 40' Heavy-Duty, Low Floor, Diesel-Powered Buses, RGRTA 6-2023

• Commissioner McDonald asked what the cost of the buses were back in 2018. Scott Adair, CFO stated that they were approximately \$500,000.

Resolution Ratifying the Recommendations of the Compensation Committee, RGRTA 7-2023

Resolution Authorizing a Collective Bargaining Agreement between RTS Seneca and the Amalgamated Transit Union, Local 282, RGRTA 8-2023

• Miguel Velazquez, CEO stated that there is a clerical error on the attachment, and it should be 6.75% wage increase instead of \$6.75.

Resolutions RGRTA 5-2023 through RGRTA 8-2023 were moved on motion of Commissioner Oltramari, seconded by Commissioner Seil, the aforementioned Resolutions, copies of which are attached to these minutes, were unanimously approved.

G. Calendar

Miguel Velazquez, CEO stated that the next meeting is scheduled for April 6, 2023.

H. Adjournment

On motion of Commissioner Bensley, seconded by Commissioner Oltramari the Regular Board Meeting was adjourned at 1:03PM.

Respectfully submitted,	
Jerdine Johnson, Secretary	
Posted Date: March 30, 2023	

CEO Report

Presented by: Miguel Velázquez, CEO



Chief Executive Officer Report

Financial Report

Comprehensive Plan Initiatives Update

RTS Way – Employee Recognition

Other Updates



Financial Report

Presented by: Scott Adair, CFO



Financial Report

Changes since last projection:

- Mortgage Recording Tax continues to outpace our budget
- Fringe benefit costs in the area of Health Insurance continue to trend in a positive direction

Items we continue to watch:

- Farebox revenue continues to trend positive
- Interest earnings has improved in the current interest rate environment
- Fuel expense represents the cost, only. The swap transaction is not reflected in the cost of fuel.



Financial Report

RGRTA - Consolidated Budget Status Report (000's) - FY 2022-2023									
1/31/2023									
		<u>Budget</u>		<u>FYTD</u>		<u>Projected</u>		<u>Budget</u>	
Revenues		<u>2022-23</u>		<u>1/31/2023</u>		<u>3/31/2023</u>		<u>Variance</u>	
			_						
Total Locally Generated	\$	36,894	\$	17,577	\$	36,894	\$	-	
Total Government Subsidies	\$	71,831	\$	59,126	\$	73,204	\$	1,373	
Mortgage Tax	\$	11,846	\$	12,448	\$	13,596	\$	1,750	
Grand Total Revenue	\$	120,571	\$	89,150	\$	123,694	\$	3,123	
Expenses									
Personnel									
Salary & Wages	\$	58,586	\$	45,932	\$	57,437	\$	1,148	
Fringe Benefits	\$	28,856	\$	18,139	\$	28,280	\$	577	
Total Personnel		87,442	\$	64,071	\$	85,717	\$	1,725	
Non-Personnel									
Services	\$	10,695	\$	7,128	\$	10,695	\$	-	
Fuel/Lubricants	\$	6,706	\$	6,238	\$	6,706	\$	-	
Parts	\$	4,499	\$	3,424	\$	4,499	\$	-	
Other	\$	11,231	\$	8,681	\$	11,231	\$	-	
Total Non-Personnel	\$	33,130	\$	25,471	\$	33,130	\$	-	
Grand Total Expenses	\$	120,571	\$	89,542	\$	118,847	\$	1,725	
Net Income/Deficit From Operations & Subsidies	\$	-	\$	(392)	\$	4,847	\$	4,847	



Chief Executive Officer Report

Financial Report

Comprehensive Plan Initiatives Update

RTS Way – Employee Recognition

Other Updates



Comprehensive Plan Initiatives Update

26 Initiatives

- 15 On schedule/completed
- 11 Behind schedule

PILLAR: ENGAGE EMPLOYEES ON THE RTS WAY

Implement new HRIS system to improve access and ease of use for employees

Nurture an inclusive culture of employee total wellbeing to develop and retain high performing individuals and teams

Increase communication technology to improve engagement and access to information at RTS Access and the Regional properties.

Enhance the holistic employee well-being program and continue educating employees to be well-informed health care consumers

PILLAR: ENSURE FINANCIAL SUSTAINABILITY

Ensure cost containment of health insurance through monitoring and analysis of claims

Continuous review of our long-term capital funding needs

Design and build a new facility for RTS Access

Build a new facility for RTS Wyoming

Design and build a new facility for RTS Seneca

Identify a site for a new facility for RTS Genesee

Identify a site for a new facility for RTS Wayne

PILLAR: ENHANCE THE CUSTOMER EXPERIENCE & DELIVER SAFE, QUALITY SERVICE

Work with HOPR to expand Bike Share program in the RTS service area

Increase the number of electric buses in the RTS fleet to 20

Conduct study to evaluate feasibility of a local circulator route in rural villages and cities

Conduct study on the need for and feasibility of on-demand service in the regional counties

CAD/AVL Replacement and Implementation of Contactless Fares for RTS Access

Coordinate with community retail outlets to facilitate increased opportunity for customers to purchase transit fares

Continue efforts to keep employees and customers safe during the COVID-19 pandemic

PILLAR: PROVIDE INNOVATIVE TRANSPORTATION

Construction of Hylan Drive Connection Hub

Construction of New Connection Hub Near Irondequoit Plaza

Replace RTS On Demand software to improve operational efficiencies and the customer experience

PILLAR: DEMONSTRATE CLIMATE LEADERSHIP

Update Zero Emission Master Plan for RTS infrastructure needs to meet the New York State goal of having a 25% zero-emission bus fleet by 2025

Conduct study of on-route charging of electric buses.

Design and build a new charging depot for electric buses to help us meet New York's goal of having a zero-emission bus fleet by 2035

FTA climate action and sustainability plan

PILLAR: MAXIMIZE COMMUNITY IMPACTAND VALUE

Develop and implement new strategy to strengthen partnerships with community organizations



Comprehensive Plan Initiatives Update

- 1. Design and Build a new Facility for RTS Access
 - 30% design is complete
 - Environmental review is underway
 - Information session scheduled (Title VI)
- 2. Construction of Hylan Drive Connection Hub
 - Award construction contract at April Board Meeting
 - Construction to start in Late Spring 2023
 - Construction complete Fall 2023



Chief Executive Officer Report

Financial Report

Comprehensive Plan Initiatives Update

RTS Way – Employee Recognition

Other Updates



RTS Way Recognition



Great Job!

Chandra A. RTS Customer Service Representative Kelly G. RTS Manager of Recruitment Robert A. RTS Small Vehicle Operator Jason B. RTS Manager of Technical Systems Support Jerome H. RTS Customer Service Representative Dartaniel B. RTS Bus Operator

Derek B. RTS Bus Operator

Julian C. RTS Technical Support Administrator

Mark C. RTS Senior Project Manager

Johnny C. RTS Bus Operator

Angela D. RTS Small Vehicle Operator

Tina D. RTS Small Vehicle Operator

Francis D. RTS Ontario Bus Operator

Caitlin F. RTS Manager of Benefits

Eldon F. RTS Orleans Bus Operator

Hector F. RTS Bus Operator

Brian F. RTS Senior Accountant

Demetruis G. RTS Small Vehicle Bus Operator

Matt H. RTS Transit Software Specialist

Dawayne H. RTS Small Vehicle Operator

Brandon H. RTS Cyber Security Administrator Adam S. RTS Business Analyst II

Shanta H. RTS Bus Operator

Sharian J. RTS Customer Service Representative

Ranjana K. RTS Supervisor of Payroll

E.J. K. RTS Access Bus Operator

Shannon L. RTS Transportation Planner II

Chris M. RTS Director of Information Technology Valerie W. RTS Small Vehicle Operator

Marvin M. RTS Transit Systems Engineer

Kimberly M. RTS Customer Service Representative

Justin F. RTS Manager of Purchasing & Project Management Sara M. RTS Policies, Procedures, Technical Documents Manager

Paul M. RTS Small Vehicle Operator

Andrea N. RTS Payroll Specialist

Dominick Q. RTS Access Bus Operator

Manny R. RTS Human Resource Generalist

LaTonya R. RTS Secretary of Transportation

Enio R. RTS Access Bus Operator

Levie S. RTS Bus Operator

Justin T. RTS Access Bus Operator

Tony T. RTS Access Bus Operator

Norm T. RTS Wyoming Bus Operator

Brian T. RTS Road Supervisor

Rozann V. RTS Leave Administrator

Darlene W. RTS Access Bus Operator

Diane W. RTS Access Bus Operator

Kathy W. RTS Human Resource Generalist

Laurie W. RTS Executive Assistant

John W. RTS Access Bus Operator



Employee Recognition

I would like to recognize the RTS Livingston Team as a whole. Existing staff has covered shifts to make up for vacancies. This Team has banded together, both Operators and Transportation Specialists, to keep RTS Livingston "rolling". We haven't missed a beat (passenger).

I thank them all daily for going the extra miles!

- Kelly Fitzpatrick Manager of Regionals, Livingston & Wyoming





Employee Recognition

Caitlin Farley took the initiative to learn the BusHive program which stores all of the DMV 19-A medical information that we are required to comply with for all bus operators. She learned how to use the system including creating automatic reports to allow us to ensure compliance deadlines are met in a much more efficient manner. Caitlin has also learned all of the rules and regulations around 19-A medical guidelines to ensure that our operators are safe and healthy.

Caitlin has demonstrated many of our RTS Way Values including Agility & Innovation, Performance Focused and of course operating with Integrity. Caitlin's knowledge and skills support the RTS Way and our Occupational Health Team each and every day.

- Renee Elwood

Director of Engagement & Well-Being



Caitlin Farley
Benefits Manager

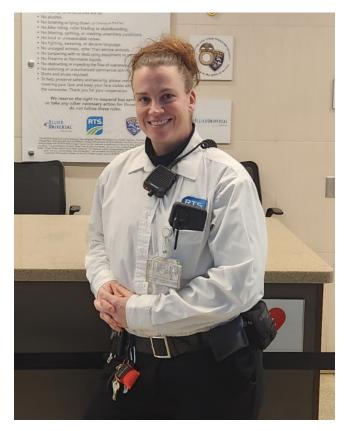


Employee Recognition

On February 17th Road Supervisors within the Transit Center were dispatched to a customer that was having a medical event. Upon assessing the situation, it was determined that life saving measures would be necessary. Transit Center staff immediately called 911 to start emergency personnel response while Road Supervisor Samantha (Sam) Reynolds retrieved the emergency equipment within the Transit Center. Relying on training in CPR and AED use that she received voluntarily, Sam began these life saving measures until emergency personnel arrived to take over. As a result of Sam's actions, this individual was transported from the Transit Center alert and breathing on their own.

Thank you, Sam, for saving this person's life. You are a true hero!

- Chris Dobson Vice President of Transportation Services



Samantha (Sam) Reynolds Transit Center Supervisor



Personnel News



Tracy Archie
Chief Diversity, Equity & Inclusion Officer
Starting April 1, 2023



Chris Dobson
Chief Operating Officer
Starting April 1, 2023



Chief Executive Officer Report

Financial Report

Comprehensive Plan Initiatives Update

RTS Way – Employee Recognition

Other Updates



Other Updates

- Orleans County tour for Congressman Morelle and Orleans County officials.
- Press conference at the Transit Center with Assemblymembers Lunsford & Rivera on transit-dependent board member bill.
- In-person and virtual customer open house.
- Continued efforts on NYS budget advocacy.
- Case study on 'RTS zero-emission fleet transition' released by AMPED.



CEO Report

Questions?



Resolution: RGRTA 4-2023

ADOPTION OF THE 2023-26 COMPREHENSIVE STRATEGIC PLAN AND 2023-24 FINANCIAL PLAN FOR RGRTA AND ITS SUBSIDIARY COMPANIES

WHEREAS, on March 16, Miguel Velázquez, Chief Executive Officer, submitted to the Board of Commissioners (hereinafter the "Board") the proposed 2023-26 Comprehensive Strategic Plan for the Rochester Genesee Regional Transportation containing the proposed Strategic Plan, Operating Initiatives, Financial Plan and Performance Measurements for RGRTA and its subsidiary companies for the fiscal year ending March 31, 2024; and

WHEREAS, Board members have had sufficient opportunities to review the document, ask questions, and obtain additional information, as they deem appropriate; and

NOW, THEREFORE, BE IT RESOLVED, that the Board hereby approves the proposed 2023-26 Comprehensive Strategic Plan. The Comprehensive Strategic Plan contains the Strategic Plan, Operating Initiatives, Financial Plan and Performance Measurements for fiscal year 2023-24; for RGRTA and its subsidiary companies; and further authorizes that the Capital Reserve fund receive up to Three Million Three Hundred Fifty Four Thousand and Three Hundred Ninety Five Dollars (\$3,354,395); said funds to be transferred from (1) the total consolidated budgeted depreciation expense for fiscal year 2023-24 of Three Million Twelve Thousand and Seven Hundred Dollars (\$3,012,700) and (2) the total debt service payment for the RTS Transit Center internal borrowing in the amount of Three Hundred Forty One Thousand Six Hundred Ninety Five Dollars (\$341,695).

CERTIFICATION

The undersigned hereby certifies that the above is an excerpt from the Minutes of a Regular Meeting of the Rochester-Genesee Regional Transportation Authority, which was held on March 16, 2023 and that the Resolution is still in full force and effect.

Donald Jeffries, Chairman

Date: March 16, 2023

Rochester, New York



Our Promise: RTS makes it easy to enjoy your journey.

Resolution for the Adoption of the 2023-26 Comprehensive Strategic Plan and 2023-24 Financial Plan for RGRTA and Its Subsidiary Companies

RGRTA 4-2023

Presented by Miguel Velázquez, Chief Executive Officer Scott Adair, Chief Financial Officer



Comprehensive Plan Overview

2023 - 2026



Comprehensive Plan Development

2022-25 Comprehensive Strategic Plan Strategic Planning Sessions

Board Retreat

Management
Development of
Draft Plan and
Budget

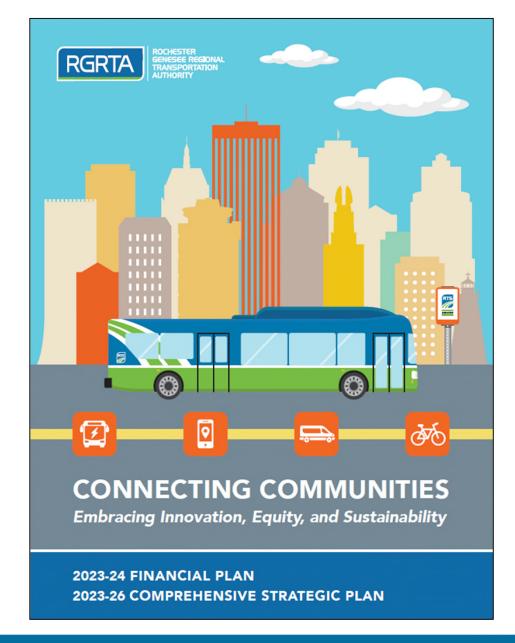
Board Workshops 2023-26 Comprehensive Strategic Plan & 2023-24 Financial Plan

Theme

Connecting Communities:

Embracing Innovation, Equity, and Sustainability

Represents our current state and focus on continued growth





Intent, Mission, Values

Our Intent

We are an innovative transportation provider and climate leader in our industry.

Our Mission

 We provide vital, safe, and sustainable transportation services that connect the community and promote a better quality of life.

Our Values

- Integrity
- Respect
- Diversity, Equity, and Inclusion Updated
- Engagement & Collaboration
- Agility & Innovation
- Performance Focus





Our Core Service:

Safe, frequent, reliable, connected public transit \$1 fare through FY 2023-24

Base Strategy:

We are Customer Focused in every market we serve and are reimagining public transit based on their input.

Focused on:

- Ensuring transit is safe for employees and customers
- Fixed routes where there is Density, Diversity and Design
- Adding mobility options to help improve access, e.g., ODS
- Paratransit service that ensures continuation of service
- Implement technologies that improve the customer experience, e.g., RTS Go Cards



Plan Assumptions

- Funding Trends
 - Federal funding used to support Preventive Maintenance costs
 - State Operating Aid remains flat
 - Lower Mortgage Recording Tax expected to return to more normal levels
- Demographics & Population Trends
- Business, Higher Education & Employment Trends
- Workforce Attrition and Hiring Forecast
- RCSD service level remains unchanged



Plan Highlights

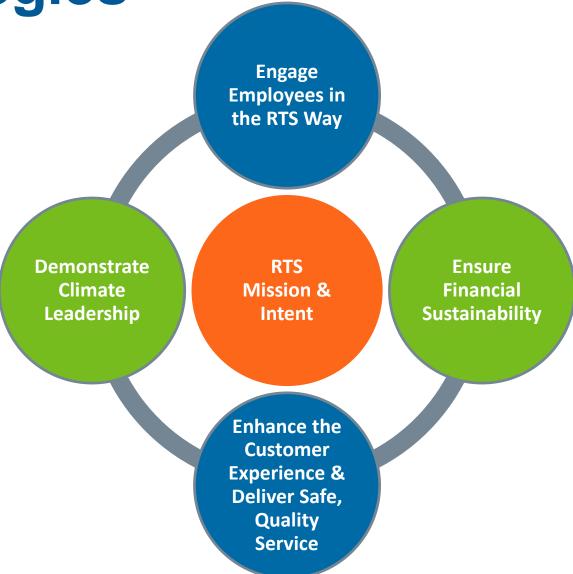
- This plan is consistent with the Board's agreement to:
 - Ensure a smooth transition
 - Successfully deliver on current initiatives
- Initiatives focused on 4 key strategic areas
- TOPS scorecard aligned with post-COVID trends
- Continued focus on employee wellbeing and DEI efforts
- Transition to zero-emission vehicles
- Understand financial realities



Operating Plan & Initiatives



Key Strategies





Financial Sustainability

We manage our finances to be successful for the near and long-term



Tactics: Financial Sustainability

NEW: Analyze Cost of Different Zero-Emission Vehicle Types:

Will help inform the development of future budgets.

NEW: Establish System-Wide 15-Year Strategic Plan for RTS Facilities:

Review and prioritize future needs.

Capital Funding:

Continuous review of our long-term capital funding needs.

New Facilities (funding dependent):

- Design and build a new facility for RTS Access
- Regional Facilities:
 - RTS Wyoming: build new facility
 - RTS Seneca: build new facility
 - RTS Genesee: design new facility
 - RTS Wayne: identify site for new facility
 - RTS Ontario: design and build new bus storage facility
- Connection Hubs:
 - Build Hylan Dr. hub
 - Secure property and begin construction on Irondequoit Plaza hub



Engage Employees on the RTS Way

Engaged employees enthusiastically embrace our mission and feel empowered to go above and beyond while serving our customers.



Tactics: Engage Employees on the RTS Way

NEW: RTS Way Program Refresh:

Reflect changes and current workforce realities.

NEW: Address Barriers to Diversity, Equity and Inclusion (DEI):

 Conduct DEI climate assessment, develop strategy to broaden access to talent, implement action plans to increase inclusion and EEO compliance.

NEW: Implement Updated Safety Plan:

Develop and implement employee education and training, conduct annual review and update of plan.

Implement New HCM System:

 Continue implementation of new Human Capital Management system (formerly known as HRIS) to improve access and ease of use for employees.

Continued Leadership Training:

Investment in leadership training opportunities to managers and supervisors.



Enhance the Customer Experience & Deliver Safe, Quality Service

We actively engage with our customers to identify ways to improve their experience, and then design and deliver reliable, cost-effective products consistent with our brand promise.



Tactics: Enhance the Customer Experience & Deliver Safe, Quality Service

NEW: Origin and Destination Study:

Refine RTS Connect routes and RTS On Demand zones.

Study of Rural Circulator:

Evaluate study recommendations.

Study of Regional On Demand Service:

Study feasibility of on demand service in regional counties.

RTS Access Contactless Fare Payment System:

Replace the CAD/AVL system and implement contactless fares for RTS Access



Demonstrate Climate Leadership

We embrace our role as a climate leader and actively work with lawmakers and environmental leaders to make public transit a key partner in the community's efforts to combat climate change.



Tactics: Demonstrate Climate Leadership

New Zero-Emission Vehicle Facility:

Continue work on building design.

Hydrogen Fuel Cell Demonstration Project:

Purchase Hydrogen Fuel Cell buses, vans, and fueling station.

<u>Update Zero-Emission Transition Plan:</u>

 Update our Zero-Emission master plan with information learned from studies, current experience and the hydrogen fuel demonstrations.



Performance Measurement



Performance Measurement

Transit Organization Performance Scorecard (TOPS)

measures, monitors, & reports "critical to success" metrics

- FPI: Financial Performance Index
 - End of Year Net Income (Deficit)
- CSI: Customer Service Index
 - Net Promoter Score (NPS) and Customer Surveys
- SPI: Service Performance Index
 - On-Time Performance (OTP)
- EEI: Employee Engagement Index
 - Employee Engagement, Satisfaction



TOPS Scorecard Approach

Fiscal Year 2023-24:

- proposed adjustments:
 - Customer Satisfaction Index (CSI):
 - RTS Monroe: New NPS goal of 35 for each quarter
 - Service Performance Index (SPI):
 - RTS Monroe: New OTP goal of 91.5 for each quarter
 - RTS Livingston: New OTP goal of 97 for each quarter
 - On Demand ride fulfillment will be measured, not scored
 - Employee Engagement Index (EEI):
 - New Engagement goal of 28 for quarters 2 and 4



CSI: Two-Year NPS Trends

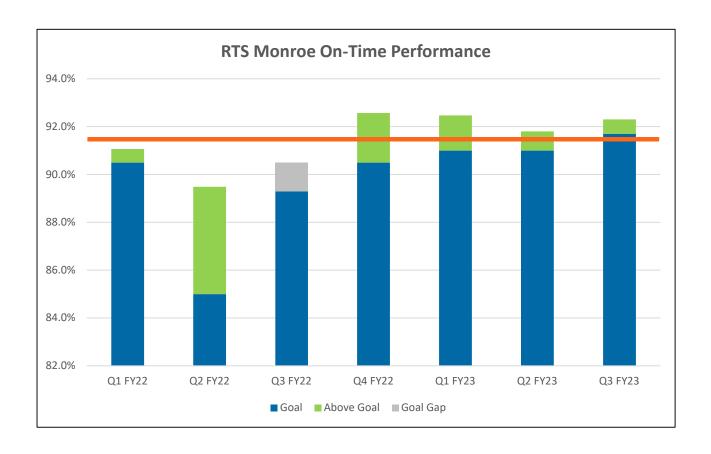
Survey	Base	Promoters (9-10)	Passives (7-8)	Detractors (0-6)	No response	Net Promoter Score
W 4 9	528	52%	31%	18%	*	34%
W 4 8	511	57%	24%	20%	*	37%
W 4 7	529	54%	27%	20%	*	34%
W46	515	55%	27%	18%	*	37%
W45	520	52%	26%	19%	*	33%
W44	523	51%	29%	20%	*	31%
W43	512	55%	25%	19%	1%	36%
Total 43-49	4147	54%	27%	19%	1%	35.5%

Current Goal: 33% (Q1-2), 38% (Q3-4)

Proposed Goal: 35%



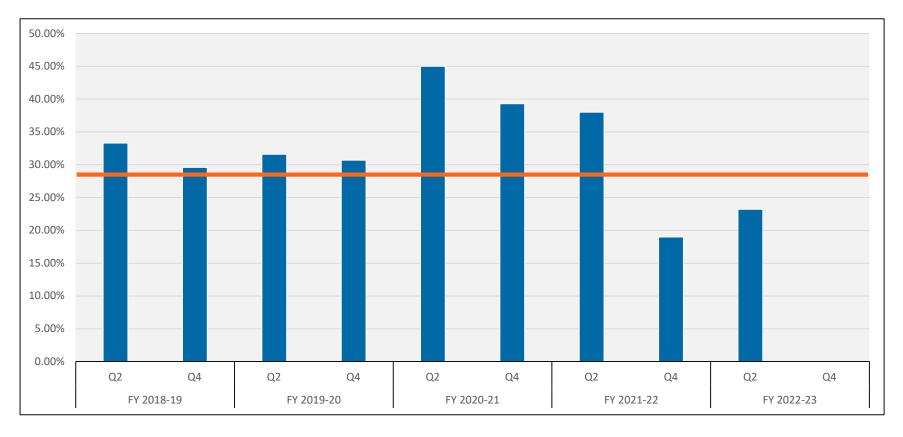
SPI: Two-Year OTP Trends



Proposed Goal: 91.5 for each quarter



EEI: Employee Engagement Trends



Proposed Goal: 28%



TOPS 2023-24 Scorecard

Key Results	Success Indicators	Q1 & Q3 Goal	Q2 & Q4 Goal
Financial Sustainability	End of Year Net Income	20	20
Customer Satisfaction	Net Promoter Score (RTS Monroe) Customer Satisfaction (RTS Access & Regionals)	40	30
Service Quality	On-Time Performance	40	40
Employee Engagement	Employee Engagement & Satisfaction		10
		GOAL 100	GOAL 100



TOPS Summary

Proposed goal adjustments for CSI, SPI, EEI will realign metrics with recent trends and current realities.

RTS On Demand Ride Fulfillment will be measured but not scored.



2023-24 Financial Plan



2023-2024 Financial Overview

Factors in preparing the Revenue-side of the Budget:

- Our proposed Operating Budget has no increase to State Operating Aid (the Governor's proposed budget includes an increase of 7%);
- Continued use of Available Unrestricted Net Assets (AUNA) which grew with the Federal Stimulus funds

Factors in preparing the Expense-side of the Budget:

- Inflation and supply-chain issues continue;
- RTS Monroe ATU Local 282 Contract currently expired;
- Utility rates continuing to increase.



Operating Budget

Millions	2022-23	2023-24	\$ Change	% Change
REVENUES				
Locally Generated	\$36.9	\$39.3*	\$2.4	6.4%
Governmental Subsidies	\$71.8	\$73.1	\$1.3	1.8%
Mortgage Recording Tax	\$11.8	\$12.1	\$0.3	2.5%
TOTAL REVENUES	\$120.6	\$124.5	\$4.0	3.3%
EXPENSES				
Personnel	\$87.5	\$89.1	\$1.7	1.9%
Non-Personnel	\$33.1	\$35.4	\$2.3	6.9%
TOTAL EXPENSES	\$120.6	\$124.5	\$4.0	3.3%
Net Income (Deficit)	\$	\$	\$	
Appropriated Working Capital	\$	\$	\$	
Net Income (Deficit)	\$	\$	\$	

*Includes \$17.7M of AUNA

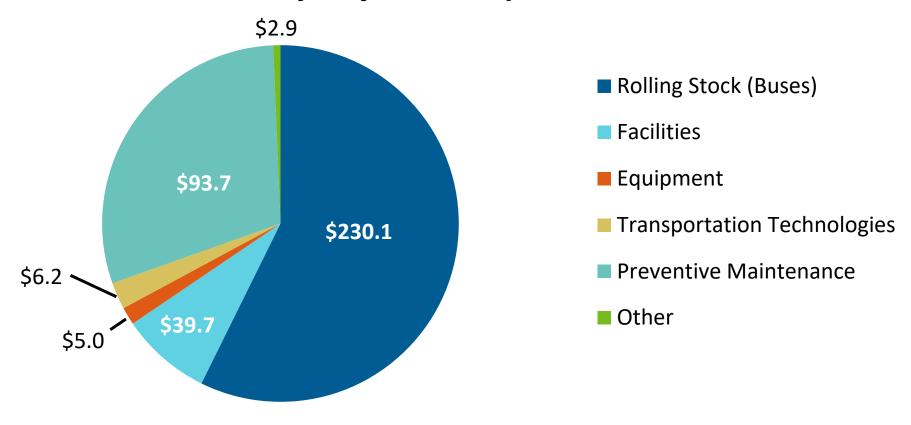


Multi-Year Budget

Millions	Projected 2022-23*	Budget 2023-24	Projection 2024-25	Projection 2025-26	Projection 2026-27
TOTAL REVENUES	\$123.4	\$124.5**	\$96.9	\$97.4	\$97.9
TOTAL EXPENSES	\$119.5	\$124.5	\$134.6	\$145.7	\$158.2
Net Income (Deficit) From Operations & Subsidies	\$ 3.9	\$ -	\$(37.7)	\$(48.3)	\$(60.3)
Estimated Available Unrestricted Net Assets EOY	\$83.7	\$66.0	\$28.3	\$(20.0)	\$(80.3)

Ten Year Capital Improvement Plan

Use of Funds by Objects of Expense: \$377.6 Million





Summary & Recommendation



Comprehensive Plan Summary

- Leadership: ensure seamless transition and successful delivery of initiatives
- Customers / Stakeholders: reach out, listen and gather input
- Employees: focus on wellbeing and strengthen engagement
- DEI: conduct climate assessment and develop strategies
- System: monitor, make necessary adjustments, and measure performance
- Zero Emission: continue transition toward goals, learn and adjust plan
- Facilities: advance zero-emission, Access and Regional properties projects
- TOPS: align goals with trends
- Finances: responsibly manage for long term sustainability



Recommendation

 That the Board of Commissioners approve the proposed 2023-26 Comprehensive Strategic Plan. The Comprehensive Strategic Plan contains the Strategic Plan, Operating Initiatives, Financial Plan and Performance Measurements for fiscal year 2023-24 for RGRTA and its subsidiary companies.





BOARD OF COMMISSIONERS AGENDA ITEM COVER SHEET

Board Meeting Date:	March 16, 2023
Presenter:	Scott Adair
Subject:	Amending Resolution RGRTA 46-2022 Endorsing the FFY 2023 Program of Projects for the Urbanized Area and Authorizing the Filing of Applications for Capital Assistance with the United States Department of Transportation and New York State Department of Transportation.
Background:	In accordance with Federal regulations, the Authority is required to annually adopt a Program of Projects ("POP"), Attachment A. The POP represents those projects for which the Authority intends to seek federal funding for a particular Federal Fiscal Year (FFY) for the urbanized area. The revised POP adds formula Section 5307 & 5339 and Carbon Reduction Program funding.
	The resolution endorses a POP and authorizes staff to conduct a public hearing at which any interested party can offer comments. Comments can also be submitted via the US Postal Service. Any comments that are received will be shared with the Commissioners at the subsequent meeting of the Board for its consideration. In the event that no comments are received, the proposed POP automatically becomes the final POP.
	Thereafter, as authorized by this resolution the Authority staff will file and execute both Federal and New York State grant applications and subsequent grant agreements.
Financial Impact:	The Program of Projects requires an up to twenty (20) percent match. These matching funds are provided through a combination of New York State Department of Transportation (NYSDOT) funding and the Authority's capital reserve funds.
Recommendation:	The Board endorses the POP and adopt the proposed POP as the final POP if no comments are received. Further, authorize the filing and execution of both Federal and New York State grant applications and subsequent grant agreements.



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Resolution: RGRTA 5-2023

AMENDING RESOLUTION RGRTA 46-2022 ENDORSING A FFY 2023 PROGRAM OF PROJECTS FOR THE URBANIZED AREA AND AUTHORIZING THE FILING OF APPLICATIONS FOR CAPITAL ASSISTANCE WITH THE UNITED STATES DEPARTMENT OF TRANSPORTATION AND NEW YORK STATE DEPARTMENT OF TRANSPORTATION

WHEREAS, the United States Secretary of Transportation is authorized to make grants for mass transportation projects; and

WHEREAS, the Rochester Genesee Regional Transportation Authority (the "Authority") is seeking to submit grant applications for mass transportation projects to the Secretary of Transportation; and

WHEREAS, the Authority is required to develop a Program of Projects that lists the projects the Authority seeks to implement and to make the Program of Projects available for public review and comment; and

WHEREAS, the Authority adopted Resolution No. 46-2022 on December 15, 2022 authorizing a proposed Program of Projects for Federal Fiscal Year 2023; and

WHEREAS, the Authority desires to amend the Program of Projects, adopted per Resolution No. 46-2022, for the purpose of adding projects titled "Operations Building Improvements", "Preventive Maintenance", "Replace 20 Transit Buses", Replace 10 Paratransit Buses" and "Associated Transit Improvements".

WHEREAS, the grant for financial assistance will impose certain obligations upon the Authority, including a provision requiring the funding of a local share of the cost of the Program of Projects; and

WHEREAS, it is required by the United States Department of Transportation in accordance with the provisions of Title VI of the Civil Rights Act of 1964, as amended, that in connection with the filing of an application for assistance, the applicant give an assurance that it will comply with Title VI of the Civil Rights Act of 1964 and the United States Department of Transportation thereunder; and

WHEREAS, it is the goal of the Authority that disadvantaged business enterprises be utilized to the fullest extent possible in connection with these projects, and that definite procedures be established and administered to ensure that disadvantaged businesses shall have the maximum feasible opportunity to compete for contracts when procuring construction, supplies, equipment, or consultant and other services.

NOW, THEREFORE, BE IT RESOLVED by the Board that:

- 1. Resolution No. 46-2022 is hereby amended such that the attached proposed revised Program of Projects is endorsed by the Board for the use of Carbon Reduction Program, FTA Section 5339 & FTA Section 5307 funds made available by the Federal Highway Administration and Federal Transit Administration for federal fiscal year 2023.
- 2. The Chief Executive Officer or his designee is authorized to publish a Notice of Public Hearing, inviting the public and private transportation providers to comment upon the application and hold such hearing. If no comments are received in response to this Public Hearing, the proposed Program of Projects shall become the Authority's final Program of Projects.
- 3. The Chief Executive Officer or his designee is authorized to execute and file and/or amend any necessary application on behalf of the Authority for matching funds or supplemental funding for this Program of Projects with the United States Department of Transportation and the New York State Department of Transportation.
- 4. The Chief Executive Officer or his designee is authorized to execute and file with such applications, and assurance or any other document required by the United States Department of Transportation effectuating the purpose of Title VI of the Civil Rights Act of 1964.
- 5. The Chief Executive Officer or his designee is authorized to furnish such additional information as the United States Department of Transportation or the New York State Department of Transportation may require in connection with the applications for this Program of Projects and/or the amended Program of Projects.
- 6. The Chief Executive Officer or his designee is authorized to set forth and execute affirmative disadvantaged business policies in connection with the Program's procurement needs.
- 7. The Chief Executive Officer or his designee is authorized to execute grant contract agreements, amendatory or supplemental grant contract agreements, and related documents on behalf of the Authority with the United States Department of Transportation, Federal Transit Administration, Federal Highway Administration and the New York State Department of Transportation for aid in the financing of the elements of the Program of Projects.
- 8. The non-federal share of this Program of Projects will be derived from New York State legislated programs, from local constituent governments as required by State law and from the Authority.
- 9. The Chief Executive Officer or his designee is hereby authorized, empowered and directed, for and on behalf of the Authority; to perform any and all actions and to execute any and all documents on behalf of the Authority as may be deemed necessary, appropriate or advisable to carry out the intent and purposes of the foregoing resolution.
- 10. This Resolution shall apply, in its entirety, to this Program of Projects, as approved by the Authority's Board for execution.

CERTIFICATION

The undersigned hereby certifies that the above is an excerpt from the Minutes of a Regular Meeting of the Rochester-Genesee Regional Transportation Authority, which was held on March 16, 2023 and that the Resolution is still in full force and effect.

Donald Jeffries, Chairman

Date: March 16, 2023

Rochester, New York

ROCHESTER GENESEE REGIONAL TRANSPORTATION AUTHORITY Revised Proposed Program of Projects - FFY 2023

Project Description	' 2023 5307 & 5339 unds (Federal Share)	No	FFY 2023 on-Federal Share	Fotal Estimated Project Funding
RTS Access Facility	\$ 18,446,661	\$	7,453,339	\$ 25,900,000
Hydrogen Fuel Cell Powered Buses & Fueling Infrastructure	\$ 12,043,331	\$	3,010,833	\$ 15,054,164
Bus Customer Amenities	\$ 576,400	\$	144,100	\$ 720,500
Shared Mobility Project	\$ 162,000	\$	40,500	\$ 202,500
Community Mobility Zone Operations	\$ 6,630,000	\$	1,657,500	\$ 8,287,500
Operations Building Improvements	\$ 1,245,759	\$	311,440	\$ 1,557,199
Preventive Maintenance	\$ 12,116,578	\$	3,029,145	\$ 15,145,723
Replace 20 Transit Buses	\$ 9,418,320	\$	2,354,580	\$ 11,772,900
Replace 10 Paratransit Buses	\$ 1,023,029	\$	255,757	\$ 1,278,786
Associated Transit Improvements	\$ 128,231	\$	32,058	\$ 160,289



ROCHESTER GENESEE REGIONAL TRANSPORTATION AUTHORITY

BOARD OF COMMISSIONERS AGENDA ITEM COVER SHEET

Board Meeting Date:	March 16, 2022
Presenter:	Rusty Korth
Subject:	Resolution Authorizing the Purchase of up to Twenty (20) 40' Heavy- Duty, Low Floor, Diesel-Powered Buses
Background:	On March 1, 2018, the Board approved RGRTA 10-2018 authorizing a contract with Nova Bus, A Division of Prevost Car (US), Inc. for the purchase of up to eighty-five (85) 40' heavy-duty, low-floor, diesel-powered buses over a five-year period. To date, the Board has authorized the purchase of forty-six (46) buses on this contract. The Authority desires to purchase up to twenty (20) 40' heavy-duty, low-floor, diesel-powered buses from Nova Bus as part of the RTS Monroe fleet replacement plan. If approved, the contract will have nineteen (19) unused options. This is anticipated to be the Authority's last diesel-powered heavy-duty, low floor bus purchase as this contract expires on April 4, 2023, and future
	bus replacements are anticipated to be zero emission in compliance with the state goal.
Financial Impact:	The total cost of each bus is \$716,272. In addition, the Authority is requesting a contingency of \$35,814 per bus with a total authorization not to exceed \$752,086 per bus.
	The purchase will be funded with Federal, New York State and Local funds.
Recommendation:	That the Chief Executive Officer or his designee is authorized to execute a purchase order for up to twenty (20) diesel buses from Nova Bus, A Division of Prevost Car (US), Inc. in the amount of \$716,272 per bus.
	Additionally, the Chief Executive Officer or his designee is authorized to increase the value per bus by \$35,814 with a total authorization not-to-exceed \$752,086 per bus.



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Resolution: RGRTA 6-2023

RESOLUTION AUTHORIZING THE PURCHASE OF UP TO TWENTY (20) 40' HEAVY-DUTY, LOW FLOOR, DIESEL-POWERED BUSES

WHEREAS, on March 1, 2018, the Board approved Resolution 10-2018 authorizing a contract with Nova Bus, A Division of Prevost Car (US), Inc. for the purchase of up to eighty-five (85) 40' heavy-duty, low-floor, diesel-powered buses over a five-year period; and

WHEREAS, to date, the Board has authorized the purchase of forty-six (46) buses on this contract; and

WHEREAS, the Authority desires to purchase up to twenty (20) 40' heavy-duty, low-floor, diesel-powered buses from Nova Bus as part of the RTS Monroe fleet replacement plan.

NOW, THEREFORE, BE IT RESOLVED, that the Chief Executive Officer or his designee is authorized to purchase up to twenty (20) heavy-duty, low-floor, diesel powered buses from Nova Bus, A Division of Prevost Car (US), Inc. in the amount of \$716,272 per bus; and

BE IT FURTHER RESOLVED, that the Chief Executive Officer or his designee is authorized to increase the value per bus by up to \$35,814 for justified orders on contract, which would increase the total authorization not-to-exceed \$752,086 per bus; and

BE IT FURTHER RESOLVED that the Chief Executive Officer or his designee are hereby authorized, empowered, and directed, for and on behalf of the Authority, to perform any and all actions and to execute any and all documents on behalf of the Authority as they may deem necessary, appropriate or advisable to carry out the intent and purposes of the foregoing resolutions.

CERTIFICATION

The undersigned hereby certifies that the above is an excerpt from the Minutes of a Regular Meeting of the Rochester-Genesee Regional Transportation Authority, which was held on March 16, 2023, and that the Resolution is still in full force and effect.

Donald Jeffries. Chairman

Date: March 16, 2023

Rochester, New York



BOARD OF COMMISSIONERS AGENDA ITEM COVER SHEET

Board Meeting Date:	March 16, 2023
Presenter:	Amy Gould
Subject:	Resolution Ratifying the Recommendations of the Compensation Committee
Background:	The Compensation Committee of the Board of Commissioners has evaluated and proposes the Authority's fiscal year 2023-2024 Variable Pay Plan Guidelines, and accordingly seeks the ratification of the Board of Commissioners.
Financial Impact:	The recommendations by the Compensation Committee have been provided for in the Authority's 2023-2024 Operating Budget.
Recommendation:	That the Board of Commissioners approves and ratifies the recommendations of the Compensation Committee with regard to the Authority's fiscal year 2023-2024 Variable Pay Plan Guidelines.



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Resolution: RGRTA 7-2023

RATIFYING THE RECOMMENDATIONS OF THE COMPENSATION COMMITTEE

WHEREAS, the Compensation Committee has completed its evaluation of the fiscal year 2023-2024 Variable Pay Plan Guidelines; and

WHEREAS, the Compensation Committee has presented its recommendations to the full Board of Commissioners with regard to the Authority's fiscal year 2023-2024 Variable Pay Plan Guidelines; and

WHEREAS, the recommendation of the Compensation Committee is funded in the Authority's 2023-2024 Operating Budget; and

WHEREAS, the full Board has had the opportunity to discuss such recommendations with members of the Compensation Committee.

NOW, THEREFORE, BE IT RESOLVED, that the recommendations of the Compensation Committee with regard to the Authority's fiscal year 2023-2024 Variable Pay Plan Guidelines are ratified by the Board of Commissioners.

CERTIFICATION

The undersigned hereby certifies that the above is an excerpt from the Minutes of a Regular Meeting of the Rochester Genesee Regional Transportation Authority, which was held on March 16, 2023 and that the Resolution is still in full force and effect.

Donald Jeffries, Chairman

Date: March 16, 2023 Rochester, New York



ROCHESTER GENESEE REGIONAL TRANSPORTATION AUTHORITY

BOARD OF COMMISSIONERS AGENDA ITEM COVER SHEET

Board Meeting Date:	March 16, 2023			
Presenter:	Dan DeLaus			
Subject:	Resolution Authorizing a Collective Bargaining Agreement between RTS Seneca and the Amalgamated Transit Union, Local 282			
Background:	The Amalgamated Transit Union (ATU), Local 282 represents RTS Seneca Bus Operators and Transportation Specialists, a total of 13 employees.			
	The last agreement expired on July 31, 2022 and ATU Local 282 ratified this new agreement on February 11, 2023. The term of the new agreement is from the date of this approval through July 31, 2024.			
	Key items to the new agreement include:			
	 New starting rate of \$18.00 per hour (increasing by 3% on August 2023) for all Bus Operators and Transportation Specialists. 			
	 Current Bus Operators and Transportation Specialists wage rates will be increased to at least \$18.50 per hour up to a maximum increase of \$6.75 per hour, depending on length of service. 			
	 Ability to shift work location to RTS Ontario depending upon need. 			
Financial Impact:	The financial impact of approval is included in the Authority's 2022-2023 Operating Budget. Future years Operating Budgets will contain appropriate funding.			
Recommendation:	The CEO be granted authority to enter into this agreement with the Amalgamated Transit Union, Local 282.			



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Resolution: RGRTA 8-2023

<u>AUTHORIZING A COLLECTIVE BARGAINING AGREEMENT BETWEEN RTS SENECA AND THE</u> <u>AMALGAMATED TRANSIT UNION, LOCAL 282</u>

WHEREAS, the Amalgamated Transit Union, Local 282 (the "ATU") is the exclusive bargaining agency for the titles of the ATU RTS Seneca Unit which includes the titles of full-time and part-time Bus Operators and Transportation Specialists; and

WHEREAS, RTS-Seneca and the ATU have reached a tentative agreement (the "Agreement"), subject to the approval of the Board of Commissioners and the ATU membership, which Agreement includes the key changes summarized on Attachment A; and

WHEREAS, the ATU membership voted to approve the Agreement on February 11, 2023.

NOW, THEREFORE, BE IT RESOLVED, that the Chief Executive Officer and his designee are hereby authorized, empowered and directed, for and on behalf of the Authority, to execute the Agreement and to perform any and all actions and to execute any and all documents on behalf of the Authority as they may deem necessary, appropriate or advisable to carry out this project.

CERTIFICATION

The undersigned hereby certifies that the above is an excerpt from the Minutes of a Regular Meeting of the Rochester-Genesee Regional Transportation Authority, which was held on March 16, 2023 and that the Resolution is still in full force and effect.

Don Jeffries, Chairman

Date: March 16, 2023

Rochester, New York

ATTACHMENT A

RTS Seneca and Amalgamated Transit Union, Local 282 Collective Bargaining Agreement

Term of Agreement: March 16, 2023– July 31, 2024

Covered Employees:

Bus Operators- 11 (4 Full Time and 7 Part Time) Transportation Specialist- 2 (1 Full Time and 1 Part Time)

Wages:

The starting wage rate for new Bus Operators and Transportation Specialists will be \$18.00 per hour. This change necessitated an adjustment, to all existing Bus Operators and Transportation Specialists wage rates.

Effective August 1, 2023, current Bus Operators and Transportation Specialists wage rates will be increased to at least \$18.50 per hour up to a maximum increase of \$6.75 per hour, all of which depends on their length of service.

Effective August 1, 2023, all wages will increase by 3% per hour.

In addition, the Company reserves the right to increase hourly rates for both job classifications up to two times in each year of this Agreement for recruitment purposes, if necessary.

Work Schedules:

RTS Seneca, in conjunction with RTS Ontario, may assign Bus operators to perform work for RTS Ontario if the need arises.



2023 STANDING CALENDAR

Document Date: 2/7/23 Calendar is subject to revisions/additions

MEETING INFORMATION	DATE	TIME
RGRTA Regular Board Meeting	Thursday, January 5, 2023	CANCELLED
RGRTA Compensation Committee Meeting	Thursday, February 2, 2023	10:30AM - 11:30AM
RGRTA Quarterly Board Meeting	Thursday, February 2, 2023	Noon - 2:00PM
RGRTA Regular Board Meeting	Thursday, March 16, 2023	Noon - 2:00PM
RGRTA Compensation Committee Meeting	March 2023	CANCELLED
RGRTA Finance/Investment Committee Meeting	Thursday, April 6, 2023	10:30AM - 11:30AM
RGRTA Regular Board Meeting	Thursday, April 6, 2023	Noon - 2:00PM
RGRTA Governance Committee Meeting	Thursday, May 4, 2023	10:30AM - 11:30AM
RGRTA Quarterly Board Meeting	Thursday, May 4, 2023	Noon - 2:00PM
RGRTA Audit/Finance Committee Meeting	Thursday, June 22, 2023	10:00AM – 11:30AM
RGRTA Regular Board Meeting	Thursday, June 22, 2023	Noon - 1:30PM
RGRTA Annual Meeting	Thursday, June 22, 2023	1:30PM - 2:00PM
RGRTA Governance Committee Meeting	Thursday, August 3, 2023	10:30AM – 11:30AM
RGRTA Quarterly Board Meeting	Thursday, August 3, 2023	Noon - 2:00PM
RGRTA Governance Committee Meeting	Thursday, September 7, 2023	10:30AM – 11:30AM
RGRTA Regular Board Meeting	Thursday, September 7, 2023	Noon - 2:00PM
RGRTA Regular Board Meeting	Thursday, October 5, 2023	Noon - 2:00PM
RGRTA Quarterly Board Meeting	Thursday, November 2, 2023	Noon – 2:00PM
RGRTA Annual Governance Training	November 2023	
RGRTA Audit Committee Meeting	Thursday, December 7, 2023	10:30AM - 11:30AM
RGRTA Regular Board Meeting	Thursday, December 7, 2023	Noon - 2:00PM

Location Key:

All Meetings to be held at RGRTA: 1372 E. Main Street, Board Room and Virtually unless otherwise specified.